At a glance

How we work to nourish the world
We are a family company providing food, ingredients, agricultural solutions and industrial products to nourish the world in a safe, responsible and sustainable way. We connect farmers with markets, customers with ingredients, and families with daily essentials.

How we make a difference

Making connections
Sitting at the heart of the global supply chain, we bring people together to make the world’s food and agriculture system more sustainable, resilient and accessible.

Bringing perspective
With over 158 years of experience, we offer trusted expertise and a long-term view, so we can do the right thing — today and for generations to come.

Thinking ahead
We listen and we care, so we can anticipate and meet our customers’ needs and innovate with purpose in an ever-changing world.

Partnering sustainably
With sustainability embedded in our purpose, it’s part of everything we do. We build sustainable supply chains that benefit people and the planet we share.

We’re a global partner
We are 160K+ team members operating in 70 countries selling to 125 markets with 158 years of experience.

We lead with our values
We put people first. We reach higher. We do the right thing — so our customers can succeed, and communities and people prosper.

What we do in the supply chain

<table>
<thead>
<tr>
<th>Origination &amp; Processing</th>
<th>Animal Nutrition &amp; Protein</th>
<th>Food &amp; Bioindustrial</th>
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</thead>
<tbody>
<tr>
<td>Partner with farmers growing crops.</td>
<td>Raise and feed animals; process animals for protein products.</td>
<td>Sell ingredients, finished solutions and services to manufacturers, foodservice customers and retailers.</td>
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<tr>
<td>Originate and source commodities.</td>
<td>Store, process and transport goods around the world.</td>
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<tr>
<td>Process commodities into branded food, feed, fuel, ingredients and bioindustrials.</td>
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Who we serve

Farmers
Manufacturers
Retailers
Foodservice Customers
Consumers