153 Cargill ESG Report 2023 Overview Strategy Climate Land and Water People Community Impact Ethics and Compliance Delivering Impact Sustainable Supply Chains Appendix

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Category	Recommended disclosure	Disclosure reference
Governance	a. Describe the board's oversight of climate related risks & opportunities	2023 CDP Climate Response: C1.1a, C1.1b ESG Governance p. 10 (ESG Report reference)
	 Describe management's role in assessing the managing climate related risks and opportunities 	2023 CDP Climate Response: C1.2, C1.2a ESG Governance p. 10 (ESG Report reference)
Strategy	Describe the climate-related risks & opportunities the organization has identified over the short, medium, and long term	2023 CDP Climate Response: C2.1a, C2.1b, C2.3a, C2.4a
	 Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy and financial planning 	2023 CDP Climate Response: C2.3a, C3.1, C3.2a, C3.2b, C3.3, C3.4
	 Describe the resilience of the organization's strategy, taking into consideration different climate related scenarios, including a 2C or lower scenario 	2023 CDP Climate Response: C3.2, C3.2a, C3.2b
Risk management	Describe the organization's process for identifying and assessing climate- related risks	2023 CDP Climate Response: C2.1, C2.1a, C2.1b, C2.2, C2.2a
	b. Describe the organization's processes for managing climate-related risks	
	c. Describe how processing for identifying, assessing, and managing climate- related risks are integrated into the organization's overall risk management	Materiality section of report
Metrics and targets	Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process	2023 CDP Climate Response: C4.2, C9.1
	 b. Disclose Scope 1, Scope 2 and if appropriate, Scope 3 GHG emissions, and the related risks 	2022 CDP Climate Response: C6.1, C6.3, C6.5
	c. Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets	2023 CDP Climate Response: C4.1a, C4.1b 2023 CDP Water Security response: W8.1a ESG Scorecard p. 11 (ESG Report reference)